Salon Business Models



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Employment model Lease model Suite model Hybrid model

These are some of the most common facts about different salon business models, misinformation, questions, and areas of confusion.

It's NOT an opinion. These are facts I have learned from 30+ years in this industry, working with thousands of different businesses around the world, my professional first-hand experience with different models, and the extensive research I do consistently around the legalities, framework, and structure of these business models.

ALWAYS consult with an employment law/labor law attorney in your jurisdiction (state, country, province) as laws vary along with your CPA. This speaks to both tax laws and labor laws.

DO NOT ask another business how they do things without having CONTEXT and even then always consult a professional attorney and CPA who has experience with salons and/or similar business models.

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Hybrid model

A few thoughts on hybrid models, which would be a combination of employment, lease, and/or suite models.

While creating career paths is an important part of supporting a team member's growth long-term, there are some challenges.

The awesome part of this concept is to create a path to ownership and retain the team members if that is what they are seeking, the challenging part is leading multiple cultures and managing Agreements under "one roof" so to speak.

While possible, it's hard and requires strong leadership, healthy boundaries, clear communication, and Agreements.

Proceed with clarity, consistency, and caution.

Employee status
Federal/state/country laws apply

Lease model

Tenant/lessor status

Federal/state/country laws apply

Suite model

Tenant/lessor status

Federal/state/country laws apply

Individual iability insurance is not needed Individual business license not needed

Lease model

Individual liability insurance needed Individual business licenses needed

Suite model

Individual liability insurance needed Individual business licenses needed

Supplies provided

Paycheck provided with all appliable taxes withdrawn*

Basic benefits possible **

Lease model

Some supplies may be provided depending on the Agreements

Manages own money and pay

No benefits paid

Suite model

Supplies not provided

Manages own money and pay

No benefits paid

Lease model

Suite model

Set schedule in cooperation with Salon Owner and Management

Requirements for employment "Agreements"

Responsible for following all labor and wage laws

No set schedule

Lease Agreements within the law

Responsible for following all labor and wage laws for Assistants

No set schedule

Lease Agreements within the law

Responsible for following all labor and wage laws for Assistants

Employer responsible for brand

Employer primarily responsible for marketing

Employer responsible for education, training, career pathing

Employee responsible for personal brand

Lease model

Tenant responsible for brand

Tenant responsible for marketing

Tenant responsible for education, training, career pathing

Suite model

Tenant responsible for brand

Tenant responsible for marketing

Tenant responsible for education, training, career pathing

Employer responsible for culture and leadership Employer responsible for hiring and firing

Lease model

Landlord responsible for culture
Landlord responsible for leasing Agreements
Tenant responsible for contributing to culture
Tenant responsible for marketing
Tenant responsible for education, training, career pathing

Suite model

Tenant responsible for culture

Tenant responsible for marketing

Landlord responsible for leasing Agreements

Employer is passionate about leading, coaching, growing people, and creating an environment to allow that to happen safely

Lease model

Landlord is passionate about creating awesome spaces for folks to grow their individual to grow their individual businesses and brands

Suite model

Landlord is passionate about creating awesome spaces for folks to grow their individual to grow their individual businesses and brands

Lease model

Suite model

Employee values leadership, support, education, training, structure, simplicity, and freedom to do what they love without having to run their own business

Tenant values freedom, flexibility, and a beautiful space, aligned with their brand, to work beside folks who share their values and passions

Tenant values freedom, flexibility, and a beautiful space, aligned with their brand, and control over the experience they deliver

Lease model

Suite model

Employer generates revenue from service, product, and other sales, and incurs all the costs associated with leading, managing, and running the business.

Employee generates revenue from agreed-upon compensation program

Landlord generates revenue from leases and other sales Tenant generates revenue from service, product, and other sales

Landlord generates revenue from leases and other sales*
Tenant generates revenue from service, product, and other sales

^{*} Some lease and suite landlords offer products and act as a distributor and make a modest profit

Lease model

Suite model

No random paycheck deductions except what is required by law

No chargeback for product or credit card processing

No purchasing of own supplies except tools (sometimes)

No 1099 compensation, W2 required in US

No non-compete contracts

Client data is protected by State and Federal privacy laws in US

Landlord cannot process client payments Landlord cannot keep client data

Landlord cannot process client payments Landlord cannot keep client data